

Item No. 8.	Classification: Open	Date: 13 July 2021	Meeting Name: Cabinet
Report title:		Climate Change Strategy for Southwark	
Ward(s) or groups affected:		All	
Cabinet Member:		Councillor Helen Dennis, Climate Emergency and Sustainable Development	

FOREWORD – COUNCILLOR HELEN DENNIS, CABINET MEMBER FOR CLIMATE EMERGENCY AND SUSTAINABLE DEVELOPMENT

Facing into the Climate Emergency and developing an evidence-based, comprehensive response, is one of the most urgent tasks facing government at all levels. Local government has an essential role to play, both operationally as a provider of services and housing, but also as a convenor of organisations and institutions, that must all work together to play their part in response to this global crisis.

The Southwark engagement process which has led to the publication of this strategy and action plan has shown that we have a wealth of community actors and groups that are wanting to step up and contribute to this work, and it is only by harnessing this energy and learning from one another, that we will be successful in the incredibly ambitious target of becoming a carbon neutral borough by 2030. The council is committed to playing its part and to leading by example, and the Strategy published alongside this report, sets out the action it has taken to address its own emissions to date, and highlights five priority areas across the borough for action, underpinned by the key principles of ambition, inclusion and transparency, and by technical analysis showing where we can have the most impact.

We also outline the process for taking this work forward. We commit to producing an annual progress report, coupled with an annual Climate Conference, and over the coming months, a “citizens’ jury” will be established to support the ongoing development of our action plan. We will also be reviewing our engagement mechanisms to ensure that we are building the strongest possible coalition for this work, and reaching out to involve all sections of our community.

Demonstrating that this response cuts across everything that we do, the council will also ensure that the Climate Emergency is considered in all our decision-making processes, including the budget process. However, the scale of this challenge must not be underestimated, and the eye-watering figure cited in the strategy, of £3.92bn, cannot be ignored. We will do all that we can to spend our

limited resources wisely and effectively, and as we approach COP 26 later this year, our call to central government, must be for greater financial investment at the local level, to enable the carbon neutral vision to become a reality.

RECOMMENDATIONS

1. Agree the council's climate strategy and action plan "Tackling the Climate Emergency Together: Our Approach for a Carbon Neutral Southwark by 2030"
2. Note the progress made so far reducing carbon emissions and taking action to tackle the climate emergency.
3. Ask officers to develop a range of resources to communicate the strategy with residents and to make it accessible to different sections of the community.
4. Ask officers to start delivery of the actions in the strategy and provide an annual report to Cabinet on the progress that the borough is making towards its goal.

BACKGROUND INFORMATION

5. The world is facing a crisis. Climate change is already having devastating impacts around the world and as carbon in the atmosphere continues to rise, this is set to get worse with catastrophic consequences. Urgent action is needed if we are to prevent this, so in 2019 the council declared a climate emergency and committed to doing everything that it could to make the borough carbon neutral by 2030.
6. Cabinet agreed a draft strategy in July 2020. This strategy set out the approach the borough should take to reducing emissions and the main areas that work should focus on. It recognised that while the council has a central role, it is not the responsibility of the council alone and so set out work that should be done at a national, regional and individual level to achieve net zero.
7. Since agreeing the draft strategy, the council have been engaging with residents across the borough including through a formal consultation. This engagement has enabled the council to improve the draft strategy and ensure that the proposed approach has been shaped by people who live and work in the borough.
8. The council committed to bringing a final strategy and action plan back to Cabinet for approval. The strategy to focus on the approach the council will take and the aims that we will achieve. The action plan with details of the actions we need to take to deliver them. In developing the strategy and reviewing feedback, we have combined both of these elements into one document to ensure that our vision and commitments to action are laid out together showing our aims and what we will do to deliver them.

9. In developing the final strategy and action plan, officers have been grateful to receive recommendations and feedback from the council's Environment Scrutiny Commission. Officers and former cabinet members have given evidence to the commission and welcome their involvement in this process. Members have also input through a cross-party members' working group, and the council has received input from key stakeholders and interest groups through the Partnership Steering Group.

KEY ISSUES FOR CONSIDERATION

10. Following publication of the draft strategy the council has received feedback from residents, businesses and partners. Details of the feedback received is set out in Appendix C. The feedback that we received has helped us shape the final strategy and action plan.
11. Overall the feedback was positive about the council's approach and ambition. Most of the feedback that we received focused on details of things that we could do to or ideas that residents had about specific ways to cut carbon. In our response, we have considered these and responded with our views on these ideas. Where appropriate we have made changes to the strategy and action plan, and in other cases these ideas are things that may be captured elsewhere in other policies of the council. In some areas where we do not agree with a suggestion we have explained why.
12. In addition to these individual areas there were some broader themes that came through which we have considered and amended the plan accordingly. These are:
 - a. A greater emphasis on the role of business - Respondents felt that the strategy should be more explicit about the opportunities for local skills development and employment based on improved carbon literacy and emerging technologies as well as the role of business in reducing emissions. The strategy has been updated to reflect this, and officers are preparing a green economy plan at the moment as well as working on proposals to deliver new green jobs.
 - b. Climate education - Respondents emphasised the importance of climate education in each of the themes, as well as in the approach section of the strategy. Respondents recognised that our universities and schools are often undervalued when it comes to community leadership of reducing carbon. They wanted to see this further reflected in the strategy. The strategy has a section about education to address this. In addition, officers will develop further engagement and education plans to help implement the strategy and action plan.
 - c. Climate Adaption and Sequestering - Respondents highlighted that greater reference needs to be made to how we must adapt our lives

in the face of climate change. The strategy now references adaptation, but it is not a central theme of the strategy. Our priority has been to focus on reducing existing emissions but recognise that adaptation is work we need to do and better coordinate in the future. Once we start implementation of our action plan, officers will consider work that needs to be done on adaptation and bringing forward proposals. Southwark has also agreed to lead work on adaptation across London through London Councils.

- d. Update plans to reflect changes from COVID – Covid-19 has impacted on how we live and the carbon we use. Respondents felt there was an opportunity to update the strategy to reflect this - for example in how we use delivery services, or the impact of home working. The strategy now contains a comprehensive section on the challenges and opportunities that come from Covid-19.

13. While the council has been developing this strategy and action plan, work has continued in the borough to reduce carbon emissions and invest in projects that will help us achieve our net zero commitment. Progress includes:

- Delivery of the Heat Networks Strategy is underway including a district heating scheme at the Wyndham, Consort and Newington Estates using air source heat pumps.
- Insulation work including windows and roofs in blocks on the Tustin Estate.
- Survey is underway into the potential for solar power within our housing stock.
- Developing a roadmap to net zero for all council homes prior to 2030.
- 36 measures introduced outside schools to limit car movements and promote active travel.
- 11 new low traffic neighbourhoods to promote active travel.
- Nearly 4km of cycle routes since March 2019 including 117 cycle hangers.
- Introduced a diesel surcharge.
- Delivery time limits on large HGVs using the borough's roads
- Since 2018, we now have 240 lamp columns for electric vehicles.
- Worked with EV charge manufacture Char.gy who installed the world's first highway induction charge pad. Southwark is working to help proof of concept.
- Planting 10,000 trees by 2022.
- Move to 100% renewable electricity for council operations with housing and schools moving next year.
- Reviewed the council's estate for carbon saving and now undertaking a range of works including boiler replacement and better insulation.
- Divert 99% of household waste from landfill and use over 99% of non-recyclable waste for heat and electricity production.

- Continue LED rollout. So far over 4,000 LED lanterns in our street lighting across the borough.
 - Working with other London boroughs to commission a study to reveal the extent of London's green economy and the skills we will need to equip our residents for green growth.
14. The council has commissioned Anthesis to work with us on developing a carbon baseline, and emissions pathways to a low carbon future. Anthesis have also done initial work identifying the costs for the borough to become carbon neutral and the role of various stakeholders.
 15. The strategy which we are publishing today includes much of the work that Anthesis has done for us, including a range of actions that the borough needs to take to make progress along these emissions pathways.
 16. The actions set out in this action plan are the next steps that we need to take. They show how we can build on the progress that has already been made and how we should focus our time and resources on key areas to make a significant impact. However, as set out in the strategy, this plan will need to develop further as we progress. There will need to be new actions and further work undertaken. The council is continuing to work with Anthesis to develop further plans which will help inform the strategy as it is refreshed and reviewed in the future.

Engagement and Consultation

17. In March 2020, the council commissioned engagement specialists Traverse to plan and implement public and stakeholder engagement. The overall aim of the project was to gain insight from local residents to help form Southwark's borough-wide response to climate change and generate conversations locally about the issues related to climate change. Broader questions were asked about what residents want Southwark to be like in the context of a 'climate-proofed' future.
18. Engagement included:
 - Online engagement hub
 - Community workshops
 - Young advisers session
 - Pop-up events in Southwark parks
 - Interactive lamp posts.
19. An interim report in July 2020, which was based on the first 100 respondents to our online climate change portal, came to Cabinet in July 2020. This project took into account a variety of communication models to ensure a wide range of respondents, which was particularly important in the context of the Covid-19 pandemic.

20. In addition to this engagement, the council also sought comments on the draft strategy through its consultation hub. This was open from November 2020 to January 2021.
21. Alongside the consultation and the engagement programme, we have also received feedback on the draft strategy from a number of other sources including:
 - Southwark Climate Conference (Nov 2020)
 - Recommendations from the Environment Scrutiny Commission (Sep 2020)
 - Feedback from the Partnership Steering Group (Oct 2020).
22. We have also received direct emails from stakeholders and residents, as well as feedback from members, businesses and local organisations.
23. As climate change is a major issue affecting everyone in the borough, our intention both now and in the future is to engage with residents as comprehensively as we can. The Covid-19 pandemic has restricted the mechanisms that we have been able to use, but despite this have managed to engage across the borough and in doing so have gathered a wide range of views and actions.
24. A summary of the feedback we have received and our response to this can be found in Appendix C.
25. Commonplace Website - The website was launched on 27th May 2020 and closed on 5th October 2020. It was aimed at encouraging local stakeholders including residents, community groups and businesses to contribute their views and ideas to inform Southwark Council's climate change strategy. It provided background information about the borough of Southwark and climate change to help visitors give informed responses. The website contained a series of qualitative and quantitative questions across five key themes (buildings, construction and regeneration, energy, travel, biodiversity and green spaces and consumption). There were a total of 413 respondents to the website, 72% of whom were residents.
26. Community group engagement - Traverse held virtual engagement sessions with community groups in September and October. These community groups were chosen from our existing networks, and included TRAs and TMOs, Southwark Law Centre and community groups such as the Somali Integration & Development Association.
27. Participants were asked to share suggestions and explore potential impacts of climate actions based on the topic areas highlighted by the website responses, and to discuss principles that Southwark Council could apply to their climate plan across all the topic areas.
28. Pop-up events - Four socially distanced pop-up events were held in August and September at four parks: Southwark Park, Burgess Park,

Peckham Rye Park and Dulwich Park.

29. These events were designed to widen the reach of the engagement beyond those residents who were aware of the website, and to give them the chance to comment on Southwark Council's climate action plan.
30. Each event ran for four hours during which members of the public were invited to read information about the Council's climate action plan sourced from the website and to put forward suggestions for changes they would like to see in their local area, using the five topics featured on the website.
31. Hello Lamp Post - Community engagement platform Hello Lamp Post was commissioned in August to 'activate' objects such as lampposts, trees and planters, through the placement of signs with a QR code and a phone number. Respondents who 'engaged' with an object through their device were asked a series of questions about one of the five areas depending on which object they interacted with. These objects were active until the 15th January 2021.
32. Ten objects were activated in Elephant and Castle, Peckham Square, Camberwell Green, Nunhead Green, Old Kent Road and Walworth Road.
33. This element of engagement was developed following early feedback on the online hub where respondents did not represent the diverse community of Southwark. Hello Lamp Post was introduced to broaden out the engagement channels and to locate them in areas with high numbers of residents from previously under represented groups particularly Black, Asian and Minority Ethnic populations and residents who were council tenants. We had 540 respondents to the Hello Lamp Post furniture, with 1634 total interactions.
34. Formal Consultation - Once the core elements of the engagement being overseen by Traverse had finished, we set up a formal consultation on the draft strategy through the Southwark Consultation Hub. This ran from November 2020 until January 2021.
35. This consultation asked questions relating to specific sections of the draft strategy, such as our approach, principles and each of our key themes.
36. We promoted this consultation through social media channels and through our networks, including the Partnership Steering Group, Staff Climate Network and ward councillors. We had 110 responders to this consultation and another 600 individual pieces of feedback across the strategy.
37. Technical Consultation – the council has commissioned two pieces of work to inform the climate change strategy and action plan. Carbon Descent carried out work examining different policy scenarios and how the borough could bridge the gap between existing policy and a carbon neutral future.

38. The council has also commissioned Anthesis to carry out work detailing the carbon emissions in the borough, pathways to net zero, and proposing actions that need to be taken to reach that goal. This work now forms part of the strategy.

Summary of Strategy and Action Plan

39. The climate change strategy in Appendix A of this report sets out the council's ambition and approach to tackling the climate emergency. It builds on the draft strategy which was published in July 2020. The strategy now contains detailed analysis of carbon emissions in the borough, the policy context in which we are operating and pathways to net zero.
40. The strategy outlines what the climate emergency is, the scale of the challenge and the impact on Southwark. It highlights that the impact of climate change is not felt evenly, and that those who are vulnerable or who have the least resource are those who are often the most impacted. Tackling climate change is therefore an issue of social justice as well as environmental action.
41. The strategy highlights the progress that has been made so far. Across the council and the borough, action has been taken to reduce our emissions and build the change we need to reach our goal.
42. There is also a real opportunity for the borough. There are potential co-benefits of taking climate action, and the strategy sets out our commitment to exploring those and finding ways of maximising benefits, particularly where they reduce social inequality and promote social justice.
43. The strategy is for the whole borough not just the council. It highlights that only through everyone playing their part, including government, council, businesses, individuals and institutions, can we achieve net zero.
44. The strategy sets five priorities which mirror the five priority areas set out in the draft strategy:
- a. Greener Buildings
 - Commit to carbon neutral buildings in the borough.
 - Require embedded building techniques such as green roofs and solar panelling.
 - Repurpose existing buildings that are no longer fit for purpose or need modernising where possible.
 - Use and create buildings that protect and enhance our green spaces.
 - Ensure buildings are built to minimise carbon emissions in their use.
 - Strengthen all policy documents including the New Southwark Plan

with a carbon neutral commitment.

- b. Active & Sustainable Travel
 - Reduce car journeys to a minimum by 2030.
 - End freight and commercial delivery in polluting vehicles.
 - Encourage and support residents and businesses to switch away from petrol and diesel vehicles.
 - Improve the accessibility and sustainability of public transport.
 - Be a borough where walking and cycling becomes the default way to get around.

- c. Thriving natural environment
 - Improve biodiversity and introduce new green corridors to help wildlife to move.
 - Make our streets a green place to walk, play and relax.
 - Further increase tree canopy coverage across the borough with more planting, ensuring any loss of existing trees cover is a last resort and that those trees are replaced.
 - Increase food growing in the borough, expanding allotments and community gardening.
 - Enable building and development that works alongside and enhances our natural environment.

- d. A circular economy with green jobs
 - Deliver a green new deal which creates 5,000 green jobs over the next decade and invests in green skills training to support green jobs of the future.
 - Encourage a more circular economy that reduces consumption, keeps resources in use for as long as possible, and recycles used materials.
 - Change how the council, businesses and organisations procure and invest, ending investment in fossil fuels, and considering the carbon impact of doing business.
 - Support local supply chains and local businesses to be more sustainable.
 - Work with large businesses to move away from carbon heavy methods of delivery and production.

- e. Renewable energy
 - Deliver a decarbonised heat strategy for all residential housing that ends our reliance on gas and other fossil fuels and improves reliability for residents.
 - Work with government to make retrofitting of homes and businesses affordable and deliverable.
 - Increase local and community sustainable energy production.
 - Tackle fuel poverty by promoting and providing cleaner, more affordable sources of energy.
 - Reduce energy demand and cut energy waste.

45. The strategy sets out a series of actions under each priority. We set out the carbon emissions in this area and a series of goals that we need to achieve if we are to reduce carbon in that priority area. Under each goal we have set out the immediate actions that need to be taken.
46. These actions show our immediate priorities. We will report on our progress, and review this list of actions to develop new actions to achieve the goals in the strategy. In each section we highlight “next steps” which show the work that we are undertaking to develop, alongside delivery of, immediate actions to take this agenda forward.
47. Where possible we have indicated the likely costs of delivery. In almost all cases this is considerably more than the resources that the council has available, and so in most areas Southwark will require significant government funding to achieve its objectives.
48. The strategy sets out the council’s intended approach to be inclusive, ambitious and transparent. The council will also work in partnership, including with our businesses and community. The strategy will work alongside the council’s other commitments to ensure a strong and green local economy that works for everyone, and a borough which tackles inequality and promotes fairness.
49. To succeed this must be a strategy for everyone, and not just the council. To build this support and alliance moving forward, the council wants to engage, empower and educate its residents and all those in the borough. The strategy sets out our ambition to do this.
50. The strategy also sets out how we will monitor, learn and improve. This includes the introduction of a citizens’ jury. In addition, we have appointed an expert advisory panel to bring together expert to provide advice and challenge to our work.
51. In the strategy we commit to publishing an annual progress report and holding a conference to engage with residents, partners and groups so that we can work together to overcome the challenges that we face. We will update the plan following our annual report, and undertake a more comprehensive midway review in 2025. We intend to report on progress as part of the council’s annual performance schedule at the end of the financial year and to publish a report alongside this on progress in June/July each year. We will hold a conference each autumn.

Making the Strategy Accessible to All

52. To deliver our ambition, the strategy and the ideas and plans within them need to be accessible by everyone in the borough. Our aim is that any organisation or individual can look at these plans and understand the approach we are taking and what they need to do to be part of the change.

53. To deliver this, we are proposing that officers develop a range of toolkits and resources which we can use to engage with residents, businesses and organisations. This includes producing material which is accessible to younger residents, those with learning difficulties or where English is not a first language. We also need to produce material which is targeted at specific sectors or groups. For example, information on what you could do as a TRA or as a school to help contribute to carbon reduction.
54. Throughout the engagement process, we have been encouraged to engage with and educate residents about climate change. While the strategy and action plan provide an overall plan of our approach, we need to ensure that we communicate clearly and make this a document for everyone.

Policy implications

55. The strategy requires changes to a range of council policies. When policies and strategies approach renewal, officers will need to consider how these policies align with the climate strategy and make necessary changes to reduce the carbon impact of those policies. In some areas, review will be needed sooner than previously planned. The strategy will set out areas which are a priority and officers will undertake reviews of these policy areas.
56. Some policies will have greater impact on carbon emissions than others. In all cases, the council will consider those that have the greatest impact on carbon as a priority.
57. The New Southwark Plan is the council's key planning document which sets out our framework for planning and regeneration in the borough. Officers are preparing policy to better align it with the climate change strategy and ensure that our planning policy reduces carbon in line with our climate emergency commitments.
58. Other policies such as the Movement Plan already promote sustainable travel. Policies like this contain a review mechanism which will enable officers to consider and bring forward changes to reduce carbon emissions faster than previously stated.
59. The council reports on progress against the council plan annually, and publishes a six monthly report. This sets out the performance indicators for the council and its progress against delivery in each of those. The council is reviewing how it reports on performance. As set out in the strategy, the council will report on progress on its climate commitments as part of the council's performance process. In addition, an annual report will come to Cabinet outlining progress towards net zero.

Community impact statement

60. While everyone is affected by climate change, the extent of that impact is

not equal. As set out in the strategy, climate change has the biggest impact on those who are poorer or have underlying health conditions. Black, Asian and Minority Ethnic residents are disproportionately affected. Social justice is central to this strategy including maximising the co-benefits of action and ensuring that climate change policy reduces inequality and promotes fairness. Recognising the inequality in the climate emergency, we are aiming to engage with the broadest section of the borough so that those who are most affected are able to share their views about the solutions.

61. The council is committed to exploring all available opportunities for the borough to be carbon neutral by 2030. The citizens' jury which we are establishing will be made up of a representative selection of residents in the borough. They will tackle some of the difficult issues in the strategy and action plan to ensure that any proposals are fair and consider the impact on the wider community.
62. The strategy reaffirms our commitment to engagement, empowerment and education, and working with all our residents is essential to the strategy's success. As set out in the strategy, we will particularly focus on groups who are traditionally under represented and ensure that our work reflects the aspirations and concerns of our residents.
63. The council is committed to the values of a fairer future for all, and as detailed in this report is also committed to narrowing social inequality and injustice. This will shape both engagement and subsequent policies.
64. As set out under the Equality Act 2010 and the Public Sector Equality duty (PSED) an equalities impact assessment has been carried out. Overall, the strategy if implemented should reduce inequality and have a positive impact on groups which are protected under the Act.
65. The equalities impact assessment has identified some mitigating actions that are required. These will be taken to address any potential adverse impact on people with protected characteristics.

Resource implications

66. The council has commissioned analysis of the costs of delivering the policies required to be carbon neutral. This work estimates a capital cost of at least £3.92bn. The council does not have the resources to meet this and will require substantial government investment to deliver the ambition. As almost all councils in London have also declared a climate emergency and are pursuing similar approaches to Southwark, there is also a real challenge that even with the money, there would be shortage of the skills and resources available to deliver the changes required.
67. We recognise that the council does not currently have the resource to deliver its climate ambition, however, there is much that can be done now, and a strong case for us and other councils to make to government for the

necessary investment.

68. The council will need to review policies to ensure that they are aligned to the climate emergency strategy and will consider resource implications in each case. In many of these cases, there may not be additional resource required, but using our existing resources differently could achieve a lower carbon outcome.

Financial implications

69. In February 2020, Cabinet approved a Climate Change Emergency reserve to fund the initial work to deliver the Climate Change Strategy. This has funded the work to develop the strategy and action plan and has included staff time, specialist consultancy work to do technical assessments of the borough's carbon emissions and emissions pathways to net zero, development of actions within this plan, public engagement and consultation work, services to make our carbon data accessible, and will fund the work of the citizens' jury. It is envisaged that at the end of this financial year ongoing revenue funding requirement will be incorporated into the budget setting process.
70. As part of the council's budget process, officers will consider the climate impact of spending decisions and ensure that strategic consideration is given to how the council's resources can be put to best use to achieve the council's service aims and its carbon reduction ambitions.
71. The council has highlighted around £101m of capital expenditure that has been allocated in areas related to climate change which was announced alongside the 2021/22 Policy and Resources Strategy. This money will build on existing work and deliver many of the priorities in this strategy. For example £800,000 for cycle hangers, £5.2m for tree planting and £3m for the cycle super highway project. In addition the council is spending over £13m over four years on works to our parks and over £2m on investing in carbon reduction.
72. In February 2021, the council announced £25m of capital investment for further work on climate change. Once this strategy and action plan is approved, officers will identify capital programmes which will be funded from this additional investment. These will be subject to the usual business cases and will fund the council's commitment to reduce the carbon emissions of its own infrastructure such as its operational estate, vehicles, heat and lighting.
73. Much of the immediate work in this strategy can be delivered within existing budgets or through the additional capital resource that has been identified. The council will bring forward further budget proposals for the 2022/23 budget to fund the delivery of other commitments in this plan. The council will also identify areas which are beyond the scope of council resources and bring forward proposals to identify external funding or calls on government for funding.

Legal implications

74. There are no significant legal implications arising from the recommendations in this report.

Consultation

75. The council has undertaken comprehensive public engagement, consultation and considered feedback from a variety of sources as set out in paragraph's 15-34.
76. The climate change strategy and action plan require our residents to be engaged with the process and the changes that are needed. The council will therefore develop a communications and engagement plan to implement the strategy and action plan. This will ensure that we are maintaining an open dialogue with our residents about climate change and what that means for the borough.
77. The council is currently setting up a citizens' jury. This jury will consider the council's strategy and action plan and also discuss a range of challenges related to climate change. They will make a series of recommendations to the council to enable us to review and if necessary amend our approach to ensure we are delivering on our ambitions. A successful partner to set up the jury has been selected following a tender process and work has begun on the process.
78. The jury will be selected to reflect the diversity and makeup of the borough. The jury will come together over a number of sessions, have access to experts and have the time they need to consider the issues around climate change and make recommendations to the council.

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

Director of Law and Governance

79. There are no significant legal implications arising from the recommendations in this report, but the Director of Law & Governance and her staff will provide advice to officers on any legal and governance issues arising during the continuing development of the strategy.
80. The council has the statutory authority to produce this policy in accordance with the powers of general competence in section 1 of the Localism Act 2011.
81. The cabinet needs to apply the public sector equality duty in section 149 Equality Act 2010 in approving this policy i.e. to have due regard to the need to eliminate discrimination, advance equality of opportunity, and to foster good relations between people with protected characteristics and others. The report recognises the potentially disproportionate impact of climate

change on those with protected characteristics and particularly refers to this in the community impact section above. The strategy itself refers to the need to ensure there is ongoing engagement with groups representing these protected characteristics. An equalities impact analysis has also been produced and should be considered by the cabinet in making this decision.

- 82. The development of a climate strategy is an executive function of the council which can be considered by the cabinet in accordance with the Local Government Act 2000 and Part 3B of the council's Constitution.
- 83. The report describes the extensive consultation that has taken place in producing this strategy. It also indicated how the strategy has been changed and developed in the light of the responses received from this process. The cabinet will need to conscientiously take into account the results of the consultation as described in the report when making its decision on this strategy.

Strategic Director of Finance and Governance (EL21/013)

- 84. The strategic director of finance and governance notes the recommendation to the Cabinet to agree the council's climate strategy "Working Together for a Carbon Neutral Southwark". Full details are contained within the main body of the report.
- 85. The strategic director of finance and governance notes the analysis of the significant costs of delivering the policies required to be carbon neutral. As with other councils, it is anticipated that Southwark will require substantial government investment to deliver the ambition.
- 86. The strategic director of finance and governance also notes the £2m Climate Change Emergency reserve and also the £25m capital budget allocation to fund the various initiatives to deliver the Climate Change Strategy.
- 87. Work connected with this report will be contained within this funding and will be subject to formal reports. Any other funding requirement for future years will be incorporated into the council's budget setting process.

APPENDICES

No.	Title
Appendix A	Climate Change Strategy and Action Plan
Appendix B	Technical Appendix
Appendix C	Consultation and Engagement Summary
Appendix D	Equality Impact Assessment

AUDIT TRAIL

Cabinet Member	Councillor Helen Dennis, Cabinet Member for Climate Emergency and Sustainable Planning	
Lead Officer	Caroline Bruce, Strategic Director for Environment and Leisure	
Report Author	Chris Page, Climate Change Director	
Version	Final	
Dated	30 June 2021	
Key Decision?	Yes	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Governance	Yes	Yes
Strategic Director of Finance and Governance	Yes	Yes
Cabinet Member	Yes	Yes
Date final report sent to Constitutional Team		30 June 2021